



4

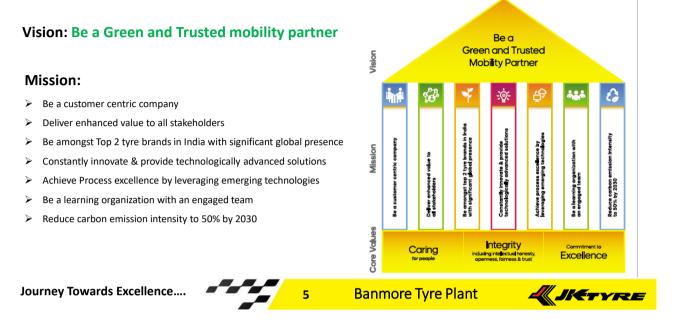
Banmore Tyre Plant

Journey Towards Excellence....

KTYRE



JKTIL : Vision, Mission, Values House of JK Tyre





INTRODUCTION OF UDGHOSH QUALITY CIRCLE

ney Towards Excellence	nore Tyre Plant
Date of Project completion	: 06-04-2024
Date of Approval by the Management	: 03-03-2024
Date of completion of trial Implementation	: 02-03-2024
Date of Problem selection	: 30-12-2023
✤ Meeting day	: Saturday
Registration Number	: JKTIL/BTP/QC/20/2018
✤ Working Place	: TYRE UNIFORMITY
UDGHOSH QCC Foundation	: 2018
✤ Quality Circle Name	: UDGHOSH



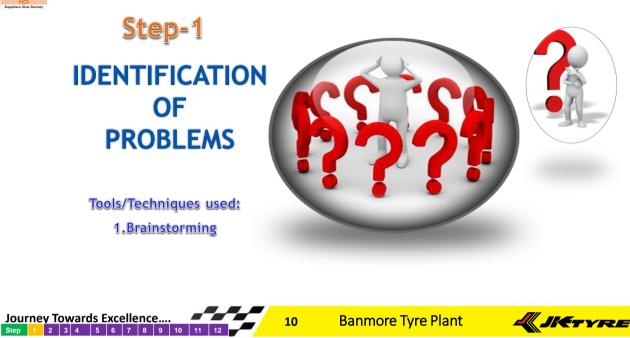
TEAM DETAILS



Journey Towards Excellence....







Identification of Problem- Brainstorming Session



Journey Towards Excellence....

5

JETYRE

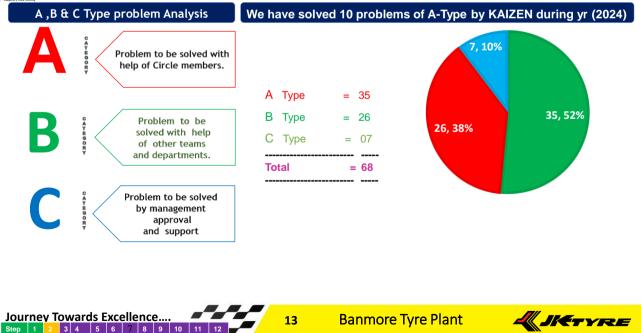




12

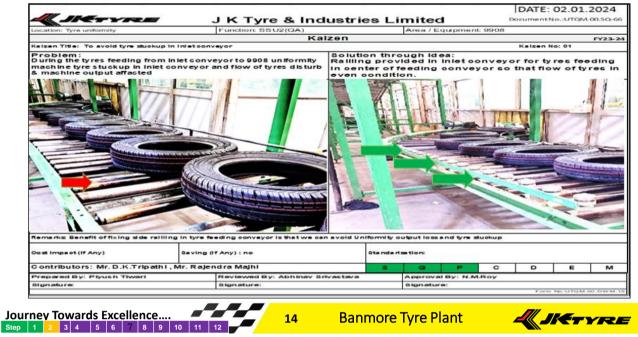
Banmore Tyre Plant

STEP-2 : SELECTION OF PROBLEM



STEP-2 : SELECTION OF PROBLEM

1



	TEAM RATING			machine	
	"Minimum Number implies Maximum	Priority"			
S.No.	PROBLEM	Sushil	Sanjeev	Piyush	То
1	Marking not proper in solid shape	3	3	1	,
2	High Lube consumption	2	1	3	6
3	Output target not met in Tyre Uniformity machine	1	2	2	5

15

 Journey Towards Excellence....

 Step
 1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12

Banmore Tyre Plant

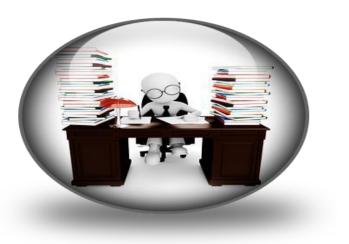


7



Step-3 DEFINITION OF THE PROBLEM

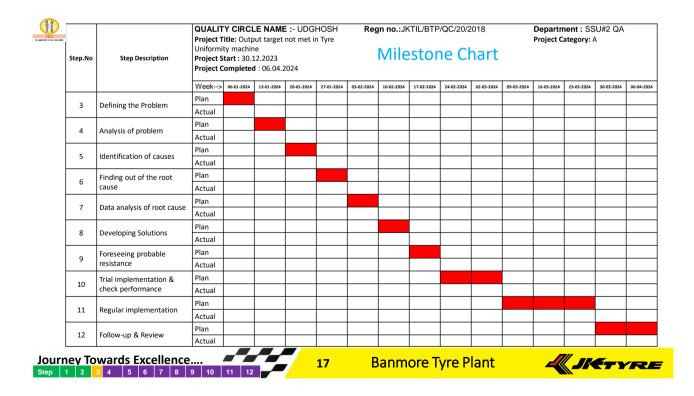
Tools/Techniques used: 1.BRAINSTORMING 2.MILESONE CHART 3.FLOW DIAGRAM













Definition of the Problem:

What is Tyre Uniformity Test:

A tyre uniformity test is used to measure the consistency of a tyre's performance, It checks for variations in size, mass, and force that can affect ride quality and tyre life.

- Radial Force Variation (RFV): Measures changes in the force exerted by the tyre as it rotates
- Lateral Force Variation (LFV): Assesses side-to-side force changes
- Conicity: Evaluates the tyre's tendency to roll in a conical path
- Run-out: Measures deviations in the tyre's roundness
- **Balancing Test:** It ensure that the weight of the tyre and wheel assembly is evenly distributed to prevent vibrations and uneven wear.

These tests are conducted under controlled conditions, such as specific pressure, load, and speed, to ensure accurate results



Banmore Tyre Plant





Definition of the Problem:

19

18

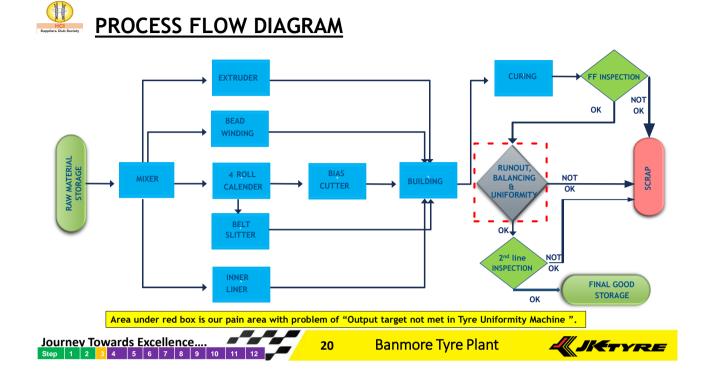
What is the Output of Tyre uniformity Machine: Out put of TUO machine depends on following factors-1- Feeding of tyre 2- lubing of tyre 3-The cycle time of tyre uniformity - it is time required to test the one tyre on the uniformity machine. 4 marking on tyre Specific Problem Statement:

"Output target not met in Tyre Uniformity machine "

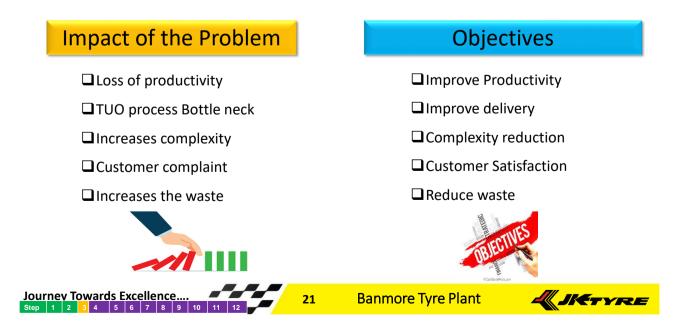








Definition of the Problem:









Specific Problem Statement:

"Output target not met in Tyre Uniformity machine" Our target to achieve 90% output compliance.





Banmore Tyre Plant





Step-4 ANALYSIS OF PROBLEM

Tools/Techniques used: 1.4 W+1 H 2. Bar chart

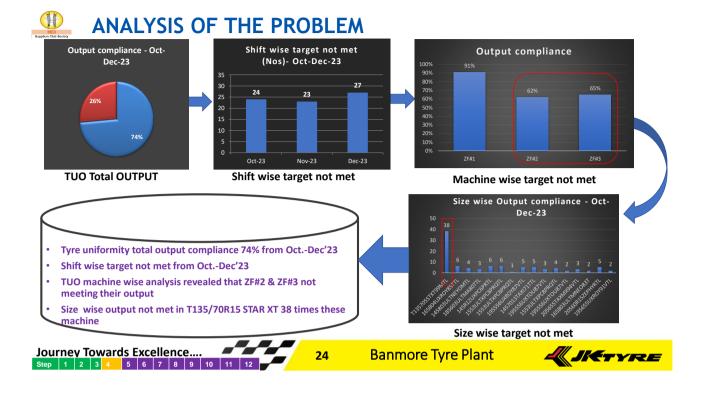


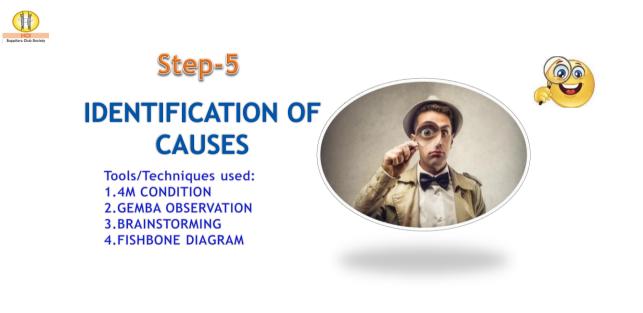


Banmore Tyre Plant

23







25





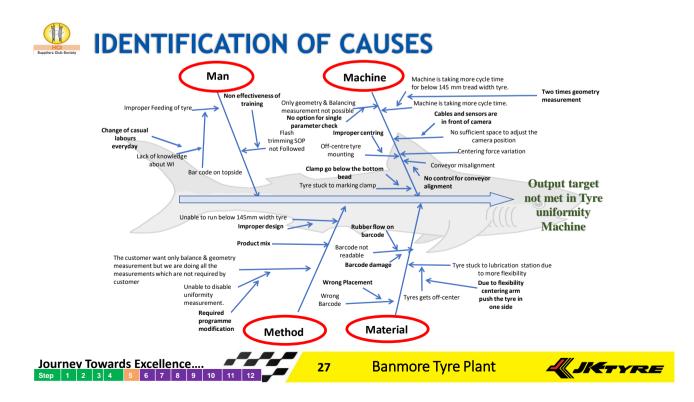


IDENTIFICATION OF CAUSES

Gemba observation of team members

Possible causes through Brainstorming







Step-6 Root causes & Validation of Root Causes

Tools/Techniques used: 1. BRAINSTORMING





Banmore Tyre Plant



Finding out the Root causes

Sl.no	Main category	Possible Cause	Probable Root Cause
1		Improper Feeding of tyre	Change of casual labours everyday
2	Man	SOP not Followed	Non effectiveness of training
3		Machine is taking more cycle time	Two times geometry measurement
4		No sufficient space to adjust the camera position	Improper alignment of cable
5	- Machine	Conveyor misalignment	No control for conveyor alignment
6		Tyre stuck to marking clamp	Clamp go below the bottom bead
7		Off-centre tyre mounting	Improper centering
8		Only geometry & Balancing measurement not possible	No option for single parameter check
9		Centering force variation	Inflation valve not working properly
10		Product Mix	Non adequacy in SOP
10	Method	The customer want only balance & geometry measurement but we are doing all the measurements which are not required by customer	Unable to disable uniformity measurement.
12		Complexity to run below 145mm width tyre	Issue in machine logic
13		Tyre stuck to lubrication due to more flexibility	Due to flexibility centering arm push the tyre in one side
14	Material	Wrong Barcode	Wrong measurement
15		Barcode not readable	Rubber flow on barcode

29

 Journey Towards Excellence....

 Step
 1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12



Finding out the Root causes

Sl.no	Main category	Possible Cause	Probable Root Cause	Validation method	Valid/Invalio
1	Man	Improper Feeding of tyre	Change of casual labors everyday	Operator skill matrix	Valid
2	Widif	SOP not Followed	Non effectiveness of training	Operator skill matrix	Invalid
3		Machine is taking more cycle time	Two times geometry measurement	MES	Valid
4		No sufficient space to adjust the camera position	Improper alignment of cable	Gemba visit	Valid
5		Conveyor misalignment	No control for conveyor alignment	Gemba visit	Valid
6	Machine	Tyre stuck to marking clamp	Clamp go below the bottom bead	Log & breakdown data	Valid
7		Off-centre tyre mounting	Improper centering	Log & breakdown data	Invalid
8		Only geometry & Balancing measurement not possible	No option for single parameter check	Simulation	Valid
9		Centering force variation	Inflation valve not working properly	Stimulation	Valid
10		Product Mix	Same inch sizes running with higher OD	Stimulation	Valid
11	Method	The customer want only balance & geometry measurement but we are doing all the measurements which are not required by customer	Unable to disable uniformity measurement.	Gemba visit	Valid
12		Complexity to run below 145mm width tyre	Issue in machine logic	MES	Valid
13	Material	Tyre stuck to lubrication due to more flexibility	Due to flexibility centering arm push the tyre in one side	Log & breakdown data	Invalid
14	wateria	Wrong Barcode	Wrong measurement	Simulation	Invalid
15		Barcode not readable	Rubber flow on barcode	Tyre get bypassed by machine	Invalid



Finding out the Root causes

After fish bone analysis we have 15 probable root causes, but after validation we have 10 root cause, which is shown below.

Sr. No	Root Cause
1	Change of casual labors everyday
2	Two times geometry measurement
3	Improper alignment of cable
4	No control for conveyor alignment
5	Clamp go below the bottom bead
6	No option for single parameter check
7	Unable to disable uniformity measurement.
8	Non adequacy in SOP
9	Inflation valve not working properly
10	Issue in machine logic

31







Step-7

DATA ANALYSIS

Tools/Techniques used: 1. PARETO ANALYSIS





DATA ANALYSIS

We have prioritized the root cause for given the priority of impact the problem.

S.No.	Root Cause	Percentage productivity loss	Cum. (%)	100 92 95 98 100 10
1	Two times geometry measurement	40	40	90 83 90 80 78 83 86 90
2	No control for conveyor alignment	15	55	70 67 70
3	Unable to disable uniformity measurement.	12	67	
4	Improper alignment of cable	11	78	40 - 40
5	Issue in machine logic	5	83	20 - 20
6	Change of casual labors everyday	5	88	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
7	Clamp go below the bottom bead	4	92	The Barris and a star and a star and a star a sta
8	No option for single parameter check	3	95	er rest and a start and a start and a start a start and a start
9	Non adequacy in SOP	3	98	search hard what was hard been single was were
10	Inflation valve not working properly	2	100	Two the property of the party o
	Total	100		, dec N





Step-8 **DEVELOPING SOLUTIONS**

Tools/Techniques used: 1.BRAINSTORMING 2. GEMBA







Banmore Tyre Plant





DEVELOPING SOLUTIONS

Root Causes	Developing Solutions	Status	Remark
Two times geometry measurement	Modify the marking clamp as per the requirement.	Rejected	Modified clamp will not suitable for higher inch sizes
	Set tread width height more than actual	Accepted	We can set tread width height in machine program easily.
	Fix sensor for auto control	Rejected	It's cost very high.
No control for conveyor alignment	Implement the visual control for conveyor adjustment.	Accepted	We can made easily In-house.
Unable to disable uniformity measurement.	Install separate machine for one parameter checking	Rejected	It's cost very high.
measurement.	Modify the logic so specifically any one of the parameter can be run	Accepted	With OE support we can modify logic
Improper alignment of cable	Take separate geometry measurement for top & bottom side	Rejected	We can align cable and sensor with the help mech.
	Align the cables & sensor which are comes across the geometry assemble moment.	Accepted	It will increase the cycle time by 10-12 sec.
ourney Towards Excellence	e 35 Ba	anmore Tyre Plant	4 JKTYRE

 Journey Towards Excellence....

 Step
 1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12



E



DEVELOPING SOLUTIONS

	Root Causes	Developing Solutions	Responsibility	By Whom	Target Date
1	Two times geometry measurement	Set tread width height more than actual	Piyush Tiwari	Instrumentation	25-02-2024
2	No control for conveyor alignment	Implement the visual control for conveyor adjustment.	Neeraj Saxena	Mechanical	28-02-2024
3	Unable to disable uniformity measurement.	Modify the logic so specifically any one of the parameter can be run	Sanjeev Gurjar	Instrumentation	29-02-2024
4	Improper alignment of cable	Align the cables & sensor which are comes across the geometry assemble moment	Sushil Kumar	Mechanical	25-02-2024



Step-9 FORESEEING PROBABLE RESISTANCE

Tools/Techniques used: 1.BRAINSTORMING





Banmore Tyre Plant

37





FORESEEING PROBABLE RESISTANCE

S.No.	Solutions	Resistance	Idea
1	Set tread width height more than actual	How much tread width height should be increase ?	We discussed with our engineering to and after trial decided 15-20 mm tr width height more than actual .
2	Implement the visual control for conveyor adjustment.	What type of control should to installed ?	We discussed with our engineering te and decided metallic scale fix conve adjustment.
3	Modify the logic so specifically any one of the parameter can be run	Single process to check both bulge and runout parameter and system control by OE?	We discussed with our team and decime Modify the program and logic .
4	Align the cables & sensor which are comes across the geometry assemble moment		We discussed with our engineering te cable change with increase length.





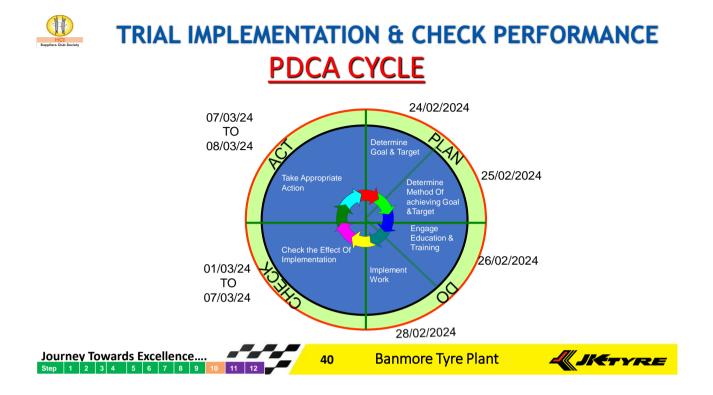
TRIAL IMPLEMENTATION & CHECK PERFORMANCE

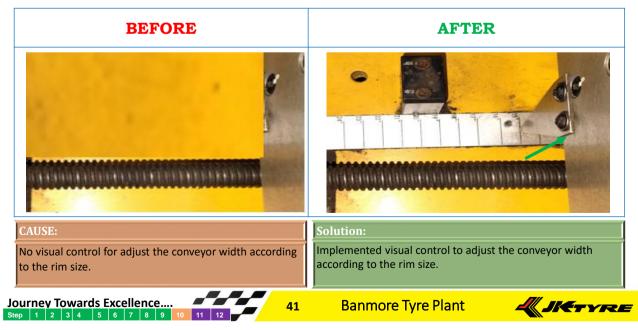


Tools/Techniques used: 1.DATA COLLECTION 2.LINE GRAPH

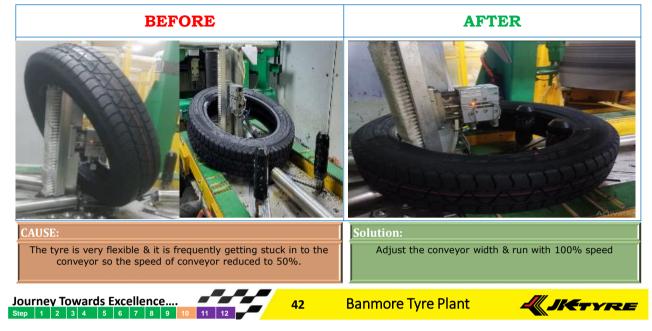


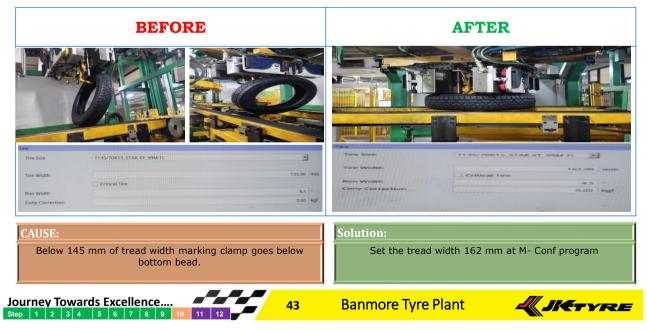


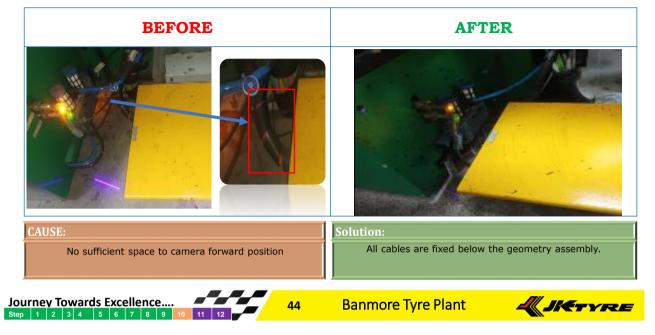








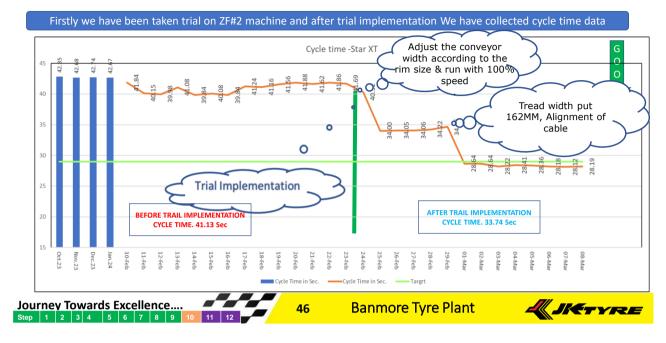


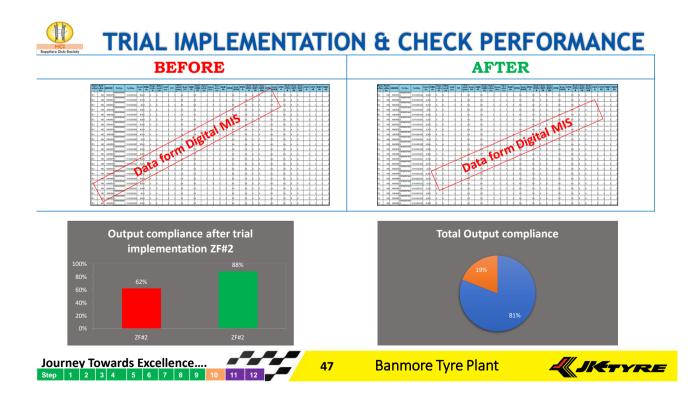




	BE	FORE		AFTER				
Test Progra	en.			Test Program				
LSU	Buige	Runaut	Balance	L30 .	Bulge	Runout	Balance	
	TT35/70RTS_STAR XT_99M TL		Э	73.25	V70815_STARCT_99MTL		늰	
			161.00				781.00 mm	
	Critical Tice		45 -	2.0	Real Tes		45 *	
ion			0.00 4g/	-			and by	
AUSE:				Solution	1:			
ogic in	to the system is not unifor	testing the sing mity testing	jle parameter during	Modify th		pecifically any or can be run.	ne of the paramet	







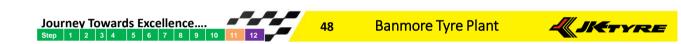


Step-11

REGULAR IMPLEMENTATION

Tools/Techniques used: 1.DATA COLLECTION 2.LINE GRAPH





49



- We have discussed with our Seniors, HOD about the suggestions. They appreciated the suggestions and given permission to continue the work.
- We have discussed with engineering department, they also appreciate the work and told to maintain it in future.
- We have Solutions horizontal deployed at TUO machine ZF#2 & 3.

Journey Towards Excellence....

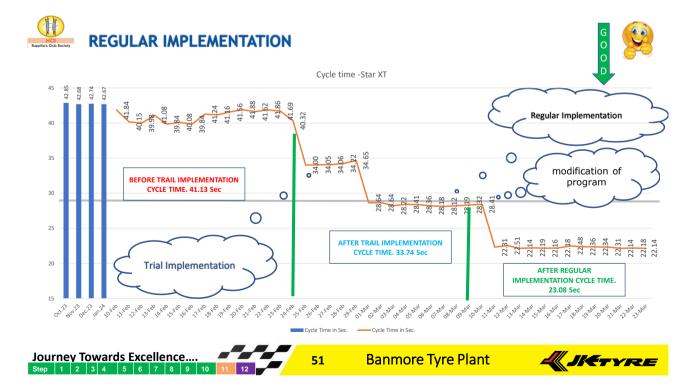
2 3 4 5 6 7 8 9





REGULAR IMPLEMENTATION

S.No.	Root Causes	Developing Solutions	Responsibility	By Whom	Target Date
1	Two times geometry measurement	Set tread width height more than actual	Piyush Tiwari	Instrumentation	09-03-2024
2	No control for conveyor alignment	Implement the visual control for conveyor adjustment.	Neeraj Saxena	Mechanical	10-03-2024
3	Unable to disable uniformity measurement.	Modify the logic so specifically any one of the parameter can be run	Sanjeev Gurjar	Instrumentation	11-03-2024
4	Improper alignment of cable	Align the cables & sensor which are comes across the geometry assemble moment	Sushil Kumar	Mechanical	11-03-2024



Data Of ZF#2 Machine Data Of ZF#3 Machine Data torm Digital MIS Data form Dietal MIS Total Output compliance Output compliance after trial implementation 89% Journey Towards Excellence.... 4 JKtyre 52 **Banmore Tyre Plant** 12 Step 1 2 3 4 5 6 7 8 9 10 11



REGULAR IMPLEMENTATION

REGULAR IMPLEMENTATION

TANGIBLE BENEFITS

	Before	After	
Cycle Time (Sec.)	42	22	
Impact on TUO out put (Tyres/Month) Avg tyre/month-25000 nos	-13500	6034	
Target Cycle Time	29	Sec	
Total Productivity Improvement	19534 Tyres/Month		

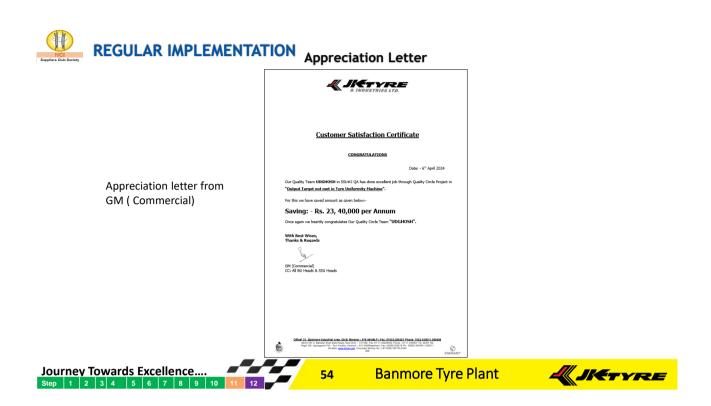
Benefits of Company
Labour cost saving per month- Rs. 45,000
Saving (productivity) per month- Rs. 1,50,000
Total Saving per Month - Rs. 1,95,000

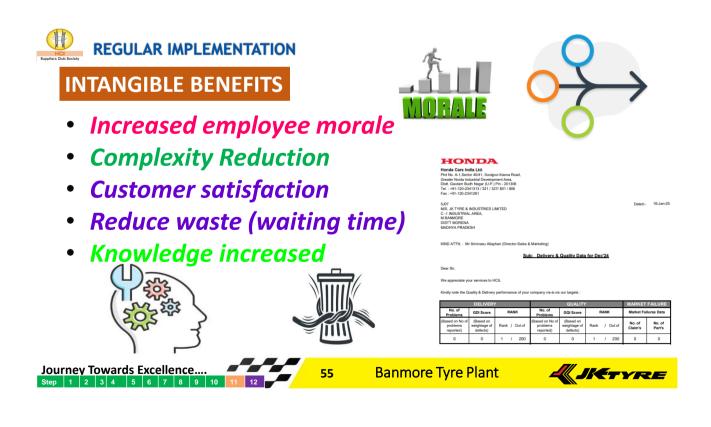
Saving per Annual - Rs. 23,40,000

53









25-02-2025



Step-12 FOLLOW-UP & REVIEW

Tools/Techniques used: 1.DATA COLLECTION





Lubrication schedule to ensure timely lubrication

Sr.No.		ZF Lubrication Schedule- JAN-24 to MAR. 24											
SP.NO.	Date	Grease Qun	Filled By	Sign	Verified By	Sign	Remark						
1	23-01-2024	20120	Mech	Necrory .									
2	31-01-2024	OTALOS	Mech	decent.	total								
з	07-02-2024	06 NOS	mech	dleavery .	\overline{O}								
4	14-02-2024	05 NOS	mech	deney .	H. Fayan								
5	21-02-2024	07 Llos	mech	dreamy.	18. Fred								
6	28-02-2024	06 MOS	Mech	deceory .	(Analita								
7	06-03-2024	04 NOS	mech	deary.	\$2								
8	13-03-2024	OS NOS	mech	decours .									
9	20-03-2024	03 Mos	mach	diaraj'	Ar.75-								
10	28-03-2024	7-NOS	mech	dering	AHasHsayy								
11	03-04-2024	OHNOS	mech	decent	M. F. Com	-	A						
12	10-04-2024	OSNOS	mech	Heeney	Stand								

57



4 JKTYRE



Star XT running instruction has been monitored in DWM

Banmore Tyre Plant

Daily Wo	ork Mana	gement consolidate shee	t - March 24					Daily													
Sl.no	MP/CP No	Parameter	Primary Person	Secondary Person	Graph	Target	Average	1	2	3	4	5	6	7	8	9	10	11	12	13	14
1	5.1.1	Safety	А	11	<u>OPEN</u>	0	0.0667	0	0	0	0	0	0	0	0	1	0	0	0	0	1
5		Less than 90 % Sizes- TUO	Saleem	Datta			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
16		TUO Tyre damage	Saleem	Datta	<u>OPEN</u>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17		Star XT at TUO (Should run in batch)	Saleem	Datta			#DIV/0!	NA	NA	NA	YES	YES	YES	YES	YES	YES	YES	YES	YES	YES	YES
18		TUO Left over	Saleem	Datta	<u>OPEN</u>	100	1073.8	375	610	770	700	1350	863	1350	1400	1350	1178	1400	980	1050	2500

MachineName	Press Name	Mould Name							UniformityGrade	
ZF-1	4922	B13570R15STRXTSX01	1036438966	1325213615099MSXT0	T135705STXT99MTL	06-03-2024 06:59:16	с	23.7	A	0
ZF-1	4922	B13570R15STRXTSX01	1036438544	1325213615099MSXT0	T1357053TXT99MTL	06-03-2024 05:54:07	с	22.7	A	0
ZF-1	4923	B13570R15STRXTSX03	1036438634	1325213615099MSXT8	TISOTOSTATIONTL	06-03-2024 05:53:44	с	22.85	A	0
ZF-1	4915	B13570R15STRXTHM01	1036438783	1325213615099MOTO	EV- TH35705STXT99MTL	06-03-2024 05:53:21	с	24.65	A	0
ZF-1	4922	B13570R15STRXTHM03	1036437962	132520 NO 809945XT0	T135705STXT99MTL	06-03-2024 05:52:59	с	21.96	A	0
ZF-1	4922	B13570R15STRXTHM03	1036461434 Dis	11325213615099MSXT0	T135705STXT99MTL	06-03-2024 05:52:35	с	25.17	A	0
ZF-1	4922	B13570R15STRXTHM03	1036438207	1325213615099MSXT0	T135705STXT99MTL	06-03-2024 05:52:09	с	22.73	A	0
ZF-1	4922	B13570R15STRXTHM03	1036438556	1325213615099MSXT0	T135705STXT99MTL	06-03-2024 05:51:47	с	25.69	A	0



 Journey Towards Excellence....

 Step
 1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11

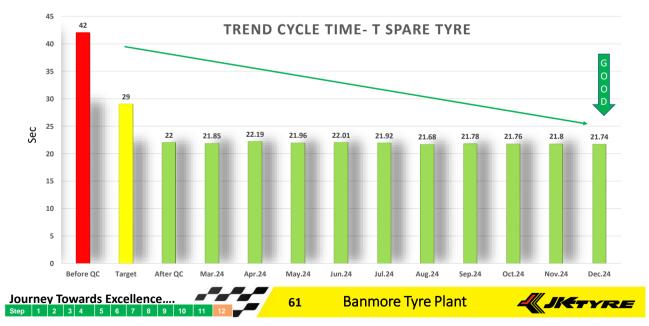
FOLLOW-UP & REVIEW

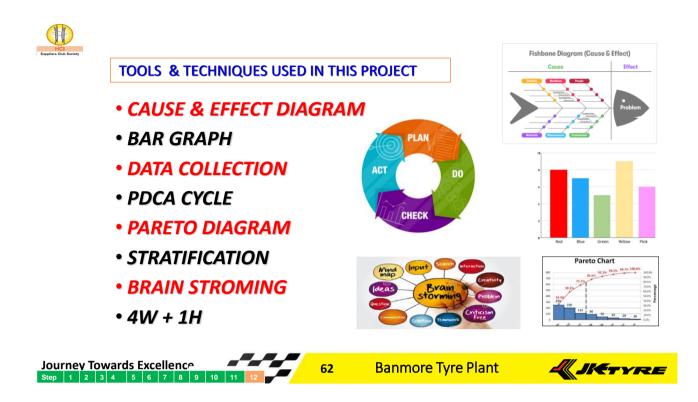
58

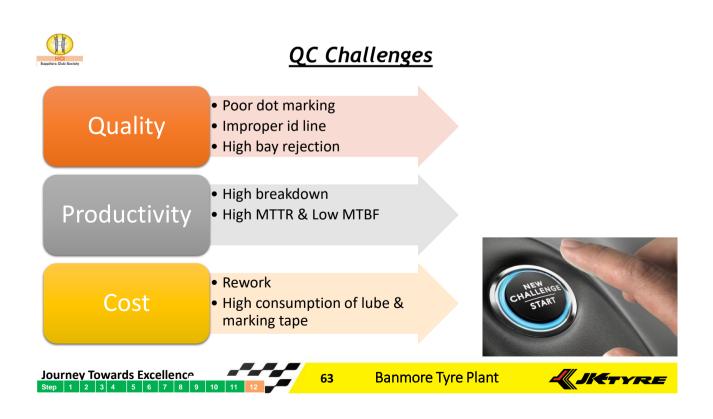
1 70731 Akak Turni I 2 70732 Akak Turni I 3 28304 Martin Charlon D 4 26314 Anon Duniel 6 2012 Anon Duniel 6 2012 Anon Duniel 7 5533 http://www.charlon 7 5533 http://www.charlon 1 26537 Carlo Charlon Lunger 1 26537 Carlo Charlon I 1 26537 Carlo Charlon I 1 26537 Carlo Charlon I 1 26537 Carlon Lunger 1 25742 Carlon Lunger 1 25747 Carlon Lunger 1 26537 Carlon Lunger 1 26537 Carlon Lunger 1 26537 Carlon Lunger 1 2000 Carlon C	: P-Spare, 1920. To:- 22/03/24 To:	All the inspectors & Ope have been communica regrading the modification/Changes 135/70R15 STAR XT TL size	ated s in
ey Towards Excellence	9 10 11 12 59	Banmore Tyre Plant	

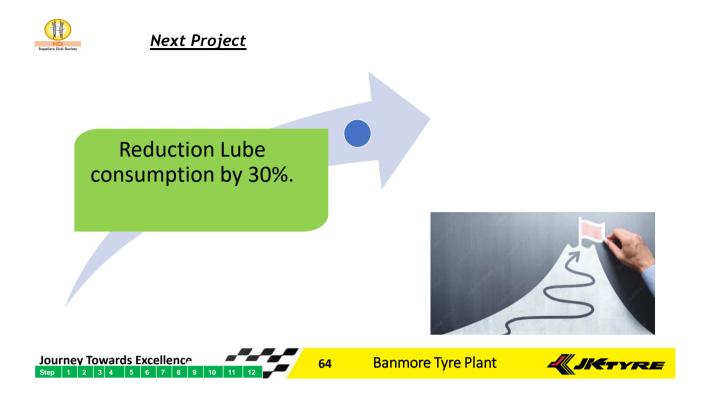
efining the Problem nalysis of problem dentification of causes	Week→ Plan Actual Plan Actual Plan Actual	06-01-2024	13-01-2024	20-01-2024	27-01-2024	03-02-2024	10-02-2024	17-02-2024	24-02-2024	02-03-2024	09-03-2024	16-03-2024	23-03-2024	30-03-2024	06-04-202
nalysis of problem lentification of causes	Actual Plan Actual Plan														
nalysis of problem lentification of causes	Plan Actual Plan														
dentification of causes	Actual Plan														
dentification of causes	Plan														
	-														
	Actual														
inding out of the root	/ icidui														
Finding out of the root	Plan														
ause	Actual														
Data analysis of root cause	Plan														
	Actual														
eveloping Solutions	Plan														
8 Developing Solutions	Actual														
Foreseeing probable	Plan														
esistance	Actual											Project Category: A			
rial implementation &	Plan														
heck performance	Actual														
egular implementation	Plan														
	Actual														
ollow-up & Review	Plan														
	Actual														
	veloping Solutions reseeing probable istance al implementation & eck performance gular implementation llow-up & Review	ta analysis of root cause Actual veloping Solutions Plan Actual reseeing probable sistance Plan Actual al implementation & Plan gular implementation Ilow-up & Review Plan Actual Nards Excellence	ta analysis of root cause Actual Plan Actual Plan Actual Plan Actual Plan Actual al implementation & Plan Actual Plan al implementation Bular implementation How-up & Review Actual Plan A	ta analysis of root cause Actual Plan Qular implementation Now-up & Review Nards Excellence	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second se	ta analysis of root cause Actual Image: Constraint of the second se	ta analysis of root cause Actual Image: Constraint of the second se	ta analysis of root cause Actual Actual Image: Constraint of the second	ta analysis of root cause Actual Image: Constraint of the second se













Thank You

Question and Suggestion please



